





A YEAR OF —

HEADLINES

THE NIGHT MINISTRY ANNUAL REPORT 2012

















Dear Friends,

During fiscal year 2012, as the economy continued its slow recovery from a deep recession, your support of The Night Ministry allowed us to continue to provide housing, health care, and human connection to Chicagoans experiencing homelessness or poverty. We are proud of our successes over the past year and are honored to share some of the year's highlights in this annual report: "A Year of Headlines."

The strength and resilience of the people we serve are critical to our being able to extend our services to them, but we also know that our accomplishments would be impossible without your dedication to our work. Your support of The Night Ministry is rewriting the life stories of our neighbors who are trapped in crisis. You make it possible for them to receive social services that are not only life-changing but also life-saving.

Each meal you cooked and served alongside the Health Outreach Bus or Youth Outreach Van, every hour you spent talking to young people in one of our youth shelter programs, and every dollar you contributed to our mission has enriched our work, but all your efforts have also sent a powerful message to our brothers and sisters that you care.

Over the past year your support allowed us to expand our Health Outreach Bus program to include a daytime case manager who assists us in connecting our nighttime clients to daytime supportive services. Your generosity also has enabled us to be involved in two exciting new initiatives—the City of Chicago's new Plan to End Homelessness and the federal government's new Framework for Ending Youth Homelessness. When we announced in August 2011 that we would be reopening The Crib, the overnight shelter for homeless youth in Chicago that we successfully piloted the previous winter, you responded with donations of money, time, housewares, and meals allowing us to provide shelter to almost 300 young people.

We are so grateful for your support and all the ways in which it helps us to serve our shared community. Last year, The Night Ministry touched the lives of 7,891 Chicagoans in need. Yet we know that there is much more work to do. We look forward to a continued partnership with you—together we will change the stories of thousands of vulnerable community members in 2013.

With sincere thanks,

Paul W. Hamann President & CEO Laurel A. Neu 2012 Board Chair

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pull. Human



"Seeing the compassion the people we work with on the streets often show to one another is always a tremendous inspiration to me. I still remember one night in Pilsen, when a man came to the Bus extremely hungry and disoriented. We had a few bag lunches that night for emergencies, but not enough for everyone. I brought one out to him. As he started to eat a hard boiled egg with the shell still on, I watched as one of the other men took it from him, peeled it, and gave it back. Others helped him open up the other items in his lunch. In moments like this, we get to see the real character of the people we work with, free of the masks they have to wear to survive on the streets."

—Kim Ziyavo, Outreach Minister

"Every year during the Holiday Celebration, I am amazed by the steady stream of volunteer inquiries from individuals wanting to support The Night Ministry's programs as well as the generosity of donors"

—Gail Bernoff, Manager of Volunteering, Congregational & Community Relations

"It was a dream come true for me to see our first group of Clinical Pastoral Education (CPE) students graduate from the summer CPE program. They had a wonderful learning experience at The Night Ministry that has shaped their professional work forever."

—Mark Bradley, Director of Outreach & Health Ministry

"In the midst of a reorganization of the Youth Services programs, The Night Ministry's staff continued to provide quality care which assisted young people in healing their trauma and moving forward. It has been a privilege to be a witness to the stories of those young people and the staff who walked beside them on their journeys."

—Carole Mills, Senior Director, Youth Programs

"I worked with youth on the street and in shelters during my early years at The Night Ministry. I'm always moved when a young person I knew calls to let us know how they're doing years later."

—Barb Bolsen, Vice President of Programs

"The young people who receive services from The Night Ministry came out in full force on multiple occasions to make their voices heard and create change for young people in Chicago who experience homelessness. For the first time, 'youth homelessness' is mentioned in Chicago's Plan to End Homelessness because of their dedication. The work they have done will create change for the next several years."

—Tedd Peso, Government Relations Manager



Youth Services

Our youth housing programs provide structured, safe, and supportive living situations to youth from all backgrounds who face multiple, difficult challenges. Each year, our programs provide safe shelter to over 500 homeless youth and their young children.

Our 120-day interim program offers housing and social services for homeless youth.

The Transitional Living Program, STEPS, aims to transition teens age 18-20 to independent living within two years.

The Night Ministry's overnight youth shelter, The Crib, addresses immediate housing needs for youth age 18-24.

Our Response-Ability Pregnant and Parenting Program (RAPPP) is the only shelter in Chicago that has dedicated beds for pregnant or parenting teens as young as 14.

The Youth Outreach team reaches out to homeless and lesbian, gay, bisexual, and transgender (LGBT) youth in Lakeview to offer nonjudgmental support, guidance, food, and self-care supplies.

| 258 | youth and 85 of their children received safe shelter in our 120-day housing programs |
|-------|---|
| 299 | youth slept in warm, safe beds in our overnight youth shelter, The Crib |
| 2,057 | referrals made for youth to access housing, medical and mental health care, and other supportive services |
| 15 | youth and 2 of their children obtained safe, reliable housing at our Transitional Living Program |
| 100% | of young people who exited our Transitional Living Program in 2012 entered stable housing |
| 800 | youth were contacted by the Youth Outreach Team on the streets of Lakeview |



Health Outreach Bus

The Night Ministry's custom 38-foot Health Outreach Bus operates on the ground in Chicago neighborhoods, building relationships and providing immediate, practical resources. Each year, our outreach staff serves over 6,000 adults and youth in need.

Our Bus travels to six underserved Chicago neighborhoods on a regular, reliable schedule all year, offering medical exams, rapid HIV testing and treatment, and a sense of community.

| 85,234 | health outreach contacts with 6,250 adults and youth |
|--------|--|
| 1,542 | health assessments of homeless, precariously housed, and uninsured individuals |
| 803 | individuals tested for HIV, and 100% of HIV-positive individuals accessed health care referrals provided to them by The Night Ministry |
| 209 | people were treated for acute medical conditions and injuries on the Bus |
| 304 | referrals were made to community- based health clinics that are able to serve as medical homes |
| 587 | patients were diagnosed with hypertension, respiratory illness, or diabetes and then participated in disease self-management programs |

TOP 10 HEADLINES IN 2012

White House Recognizes Innovative Pregnant and **Parenting Services**

In June, the White House named The Night Ministry's President & CEO Paul W. Hamann one of 13 Champions of Change in the fight against youth homelessness. The award specifically recognized The Night Ministry's innovative services for pregnant and parenting homeless youth. "The 'Champions of Change' have made extraordinary commitments," said Barbara Poppe, Executive Director of the United States Interagency Council on Homelessness, "to helping children and youth reach their full potential despite the challenges arising from the experience of homelessness."

Case Management Partnership Leads to Permanent Housing

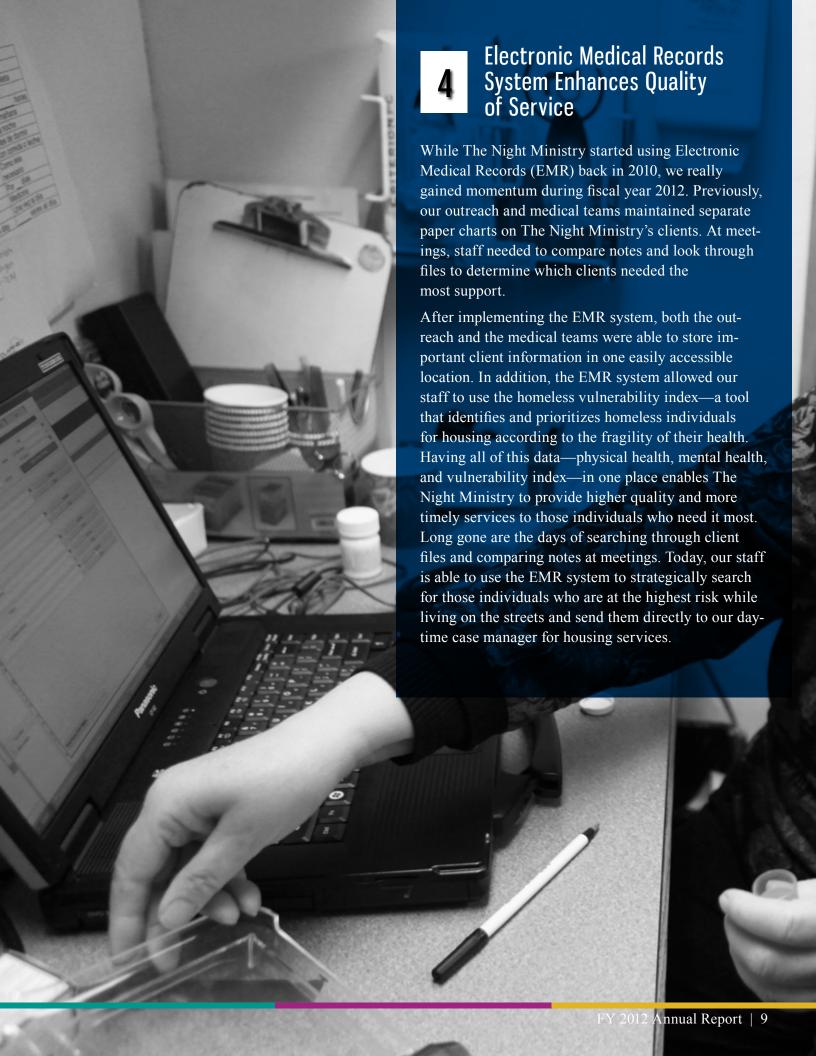
This year The Night Ministry realized a dream of building a bridge between our nighttime outreach services and our guests' daytime lives. Together with Streetwise, we hired a case manager—Sarah Brown to work with guests at the Health Outreach Bus, assessing their housing needs and linking them to other services. Already, she has placed two homeless individuals into permanent living situations. "It's definitely created a buzz around the Bus, an excitement," Sarah said. "Clients are excited about the potential of getting off the streets and living independently."



Overnight Youth Shelter Serves as City-Wide Model

The Night Ministry's overnight youth shelter, The Crib, was initially funded as a four-month pilot program by the City of Chicago. At its inception, The Crib was the only overnight shelter in the Midwest providing services specifically for young people age 18–24.

After a successful pilot period, The Crib re-opened in August 2011 with support from the City of Chicago and private funders. Shortly after, the city financially supported a 20-bed program on the West Side, developed from the same model as The Crib. In December 2012, the city announced an additional \$1 million in funding dedicated to programs similar to The Crib. The Night Ministry has received both local and national attention for our unique program, and The Crib serves as a program model for other organizations.





Meeting with United States Secretary of Health and Human Services

In March, The Night Ministry was one of only four organizations serving homeless youth invited to meet with Kathleen Sebelius, Secretary of the United States Department of Health and Human Services, to discuss youth homelessness. The secretary, who served as the 2012 chair of the United States Interagency Council on Homelessness—the independent agency that coordinates the federal government's response to homelessness—noted that she invited the four agencies to the meeting because they are considered "the country's best homeless youth providers." The meeting focused on the challenges of implementing and operating programs for homeless youth, challenges and trends of the homeless youth population, and recommendations for the future. Feedback shared at this meeting informed the creation, in June 2012, of the federal government's first Framework for Ending Youth Homelessness.



Youth Advocate for City-Wide Changes to Homeless Services

The future of Chicago's homeless services forever changed when youth participating in our Homeless Experts Living Life's Obstacles (H.E.L.L.O.) group attended consumer input meetings to shape Chicago's new Plan to End Homelessness—Plan 2.0. Over 30 of our youth advocated for the rights of youth on the streets, and as a result the issue of youth homelessness was included as a strategic priority in Plan 2.0.

As the plan began to take shape, our youth stayed involved. Crystal, one of the young leaders in our H.E.L.L.O. group, sat on an expert panel advising the city on issues surrounding youth homelessness.

As a result, several of Plan 2.0's key objectives include tripling the capacity of the youth housing system from 266 beds to 800 beds by 2019, as well as providing a comprehensive array of services at 24/7 drop-in centers across the city.





Young Mother Testifies on Capitol Hill

At the invitation of United States Representatives Judy Biggert and Luis Gutierrez, Starnica, a young woman in our STEPS Transitional Living Program, was chosen as one of several homeless or formerly homeless youth from across the country to testify in front of the House of Representatives Subcommittee on Housing, Insurance and Community Opportunity. Starnica advocated in support of a bill that would amend the definition of "homeless person" to include certain homeless children and youth—using her experiences living with extended family members and in youth shelters as examples.

TOP 10 HEADLINES IN 2012



STEPS Celebrates Five Years of Success

In May, our STEPS Transitional Living Program celebrated its first five years of providing longer-term housing, intensive life skills education, and supportive services to homeless youth transitioning from one of our 120-day housing programs into the longer term STEPS program.

During STEPS' first five years, 47 young people resided in the program. Of these 47 youth, 41 of them moved into their own apartments, moved in with friends or extended family members, or moved into a college dorm after completing the program. These accomplishments alone are reason to celebrate, but STEPS reached a true milestone when one of the residents, Matt, graduated from the program. During his time at STEPS, Matt finished his bachelor's degree at a prestigious music school in Chicago and secured a full-time job teaching in the Chicago Public Schools. Matt is just one example of the many successes the program will enjoy.

Helping to Stop the Spread of HIV

During fiscal year 2012, with the support of the Chicago Deptartment of Public Health and the AIDS Foundation of Chicago, we expanded The Night Ministry's HIV testing program to reach those individuals who we knew were at a higher risk of being HIV positive. While at the beginning of the year our HIV positive testing rate was below 1 percent, by the end of the year our targeted outreach efforts resulted in a 2 percent positivity rate. This increase means that we're targeting individuals at a high risk for HIV better than ever before—and helping to stop the deadly disease from spreading.



FINANCIAL **INFORMATION**

REVENUE

| Grants & Contracts | |
|------------------------------|-------------|
| Government | \$2,068,663 |
| Private Foundations | \$2,038,786 |
| Corporations & Congregations | \$452,836 |
| Total Grants & Contracts | \$4,560,285 |
| Individuals | \$762,960 |
| Bequests | \$45,286 |
| Special Events | \$209,930 |
| Other (Including Interest) | \$11,013 |
| Total Revenue | \$5,589,474 |

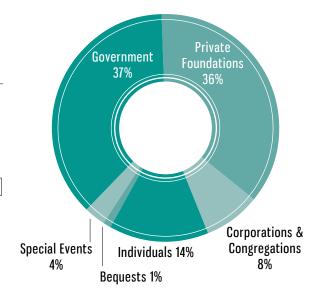
CASH EXPENSES BY FUNCTIONAL AREA

| Outreach & Health Ministry | | | |
|---|-------------|--|--|
| HIV Prevention & Testing | \$189,416 | | |
| Medical Services | \$362,211 | | |
| Bus Outreach | \$533,063 | | |
| Total for Outreach & Health Ministry | \$1,084,690 | | |
| Youth Services | | | |
| Open Door Shelter—West Town | | | |
| Transitional Living Program | \$450,862 | | |
| Interim Youth Shelter | \$1,023,349 | | |
| After Care | \$65,598 | | |
| Total for Open Door Shelter—West Town | \$1,539,809 | | |
| Youth Outreach | \$411,269 | | |
| Youth Shelter Network | \$45,042 | | |
| Open Door Shelter—Lakeview: RAPP Program | \$860,939 | | |
| Overnight Shelter—Lakeview | \$421,177 | | |
| Total for Youth Services | \$3,278,236 | | |
| Volunteering & Congregational Relations | \$230,092 | | |
| Development & External Relations | \$428,082 | | |
| Organizational Administration | \$862,690 | | |
| Total Cash Expenses by Functional Area | \$5,883,790 | | |
| Cash Surplus (Deficit) | (\$294,316) | | |

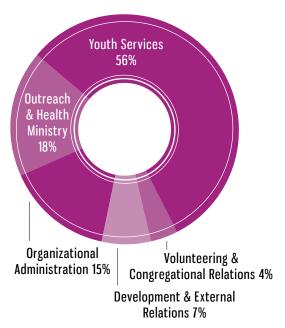
Notes:

- 1) The above numbers do not reflect depreciation for 2012.
- 2) The Night Ministry has maintained a policy of having six months of cash reserves available to meet unexpected financial hardships. With the challenging economic environment that we all face, The Night Ministry, during FY 2012, experienced a reduction in its income. In order to maintain the same level of services to its clients, The Night Ministry has had to use some of these reserves.

SOURCES OF INCOME



USE OF FUNDS



CONTRIBUTIONS

The Night Ministry would like to acknowledge all individuals, foundations, corporations, congregations, Young Professionals Board (YPB) Members, and especially Board Members who tirelessly advocate in the community and secure gifts on our behalf. Please note that the below list includes only those gifts made personally by a specific individual.

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Daniel Bednarz

Dan Bednarz's biggest belief in life was that "you always have to try to help other people." A pharmacist for most of his life, Dan felt that regardless of a person's financial circumstances, he or she always deserved to be treated as a human being and with respect. When he and his partner Terry started to look for a local charity to support, Dan insisted on finding a charity that shared this value.

After discovering The Night Ministry through word of mouth, Dan and Terry went on several program tours to learn more about our work. "We liked what we saw and how people were treated," Terry told us. "The Night Ministry was altruistic, and the services made sense." Dan appreciated the way we treated our clients—as human beings who deserved respect—because it was the same approach that he took with his pharmaceutical clients every day.

Dan and Terry were deeply involved with the Rotary Club of Chicago-Lakeview, and in recent years had worked to get the Rotary involved with The Night Ministry's work. With encouragement from Dan and Terry, the Rotary Club of Chicago-Lakeview funded a facelift of The Night Ministry's Response-Ability Pregnant and Parenting Program (RAPPP) resource room—a room where young women can go to apply for jobs, complete homework, or just have a quiet place to work.

Dan and Terry supported The Night Ministry's work for over seven years before Dan passed away unexpectedly in June 2012. Prior to his passing, Dan had told Terry that in the event of his death, he wanted to designate donations to The Night Ministry instead of receiving flowers. The contributions The Night Ministry received from Dan's family and friends were numerous, and left a lasting impact on the work we do. But the impression that Dan left went far beyond these financial gifts. "If you talked to Dan, he was paying attention—his full attention," Terry said. "He was a good man who cared about other people."

We are so grateful for the time we spent with Dan. We know that his legacy will live on forever in the hearts of all of us who knew him—and in all of those who are continuing to benefit from his generosity.

THANK YOU

The Night Ministry would like to thank the following individuals who made this annual report possible: Heather Eidson, Sharon Gaietto, Chris Kirzeder, Eileen Ryan, and Sean M. Schmidt (photography); Jessica L. Howe & Tedd Peso (copy); and Jessica L. Howe (design).

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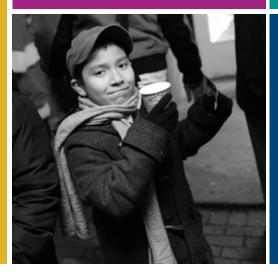












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